

**TOWN OF NORTH RUSTICO**  
**REGULAR COUNCIL MEETING AGENDA**  
**MONDAY MARCH 2<sup>nd</sup>, 2026 @ 6:30PM**  
**TOWN OFFICE, 106 RIVERSIDE DRIVE**

- 1. Call to Order**
- 2. Approval of Agenda**
- 3. Declarations of Conflict of Interest**
- 4. Adoption of Previous Minutes-** Regular Council Meeting Feb 2, 2026 @ 6:30PM  
Special Council Meeting Feb 19, 2026 @ 2:00PM
  - 4.1 Business Arising from the Minutes
- 5. Delegations & Special Speakers-** Nil
- 6. Reports**
  - 6.1 Wellness Centre Operations Manager Report
  - 6.2 CAO Report
  - 6.3 Fire Chief Report
- 7. Committee Reports**
  - 7.1 Sewer and Water Utility Board
  - 7.2 Planning Board
  - 7.3 Rec & Events Committee
  - 7.4 Wellness Centre Advisory Committee
  - 7.5 EMO Committee- No Meeting
  - 7.6 Finance & Infrastructure Committee
    - RFD 2026 03-004 Approval of Loan Requiring Renewal
  - 7.7 North Rustico Lighthouse Committee- No Meeting
  - 7.8 Wellness Centre Fundraising Committee
- 8. New Business**
  - 8.1 Tourist Accommodations Legal Review
- 9. Correspondence**
  - 9.1
- 10. Next Meeting Dates** – Monday March 16, 2026, at 6:30PM Public Budget Meeting  
Monday April 13, 2026, at 6:30PM Regular Council Meeting
- 11. Adjournment**

**Town of North Rustico  
Regular Council Meeting Minutes  
Monday March 2<sup>nd</sup>, 2026 at 6:30PM**

**PRESENT:**

**Mayor  
Councillors**

Heather McKenna  
Margaret Goulding, Donna Coll, David LeClair, Linda McFalls,  
Lana Penman and Michelle Pineau

**Staff  
Others**

Stephanie Moase

**1. CALL TO ORDER**

Mayor Heather McKenna called the meeting to order at 6:30pm.

**2. APPROVAL OF THE AGENDA**

It was moved by Councillor David LeClair and seconded by Councillor Linda McFalls that the agenda be approved as presented.

**(6-0) MOTION CARRIED  
(2026-03-016)**

**3. DECLARATIONS OF CONFLICT OF INTEREST**

Nil

**4. ADOPTION OF PREVIOUS MINUTES**

It was moved by Councillor Margaret Goulding and seconded by Councillor Michelle Pineau that the minutes from the Regular Council Meeting February 2, 2026, be approved as presented.

**(6-0) MOTION CARRIED  
(2026-03-017)**

It was moved by Councillor David LeClair and seconded by Councillor Lana Penman that the minutes from the Special Council Meeting February 19, 2026, be approved as presented.

**(6-0) MOTION CARRIED  
(2026-03-018)**

**4.1 Business Arising from the Minutes**

There was a question regarding the North Rustico Lighthouse, the CAO updated Council that the Canadian Coast Guard the federal dept which the lighthouse is under, is now under the Dept of Defense and all CCG projects have been placed on hold. CAO will update when there is any movement on the file.

**5. DELEGATIONS & SPECIAL SPEAKERS- NIL**

## **6. REPORTS**

### **6.1 Wellness Centre Operations Manager Report**

In the GM's absence the Operations Manager, David Whitlock, provided a report. Council read the report.

### **6.2 CAO Report**

Council reviewed the report

### **6.3 Fire Chief Report**

Council read the report and welcomes Chief Doug Burrige to his new position.

## **7. COMMITTEE REPORTS**

### **7.1 Sewer and Water Utility Board**

A new valve was required for the sewer plant, Brad received two quotes and proceeded to order the lower quote, will be installed when it arrives. CAO looking into cost of service plan on pumps from Xylem. Board recommended to increase the current rates \$35 per year for each utility over the next 3 years.

### **7.2 Planning Board**

The Planning Board reviewed the Development officer's recommendation for the rezoning on Simon Dr. Planning Board recommends to Council to approve the rezoning with conditions. Council is awaiting final report from the Development Officer. Council reviewed the approved permits list and had a question on why the sub-division of the duplex is listed twice. CAO stated each subdivision goes through a Preliminary Approval process that is reported to the Province and then the final approval is given when the Development Officer signs off on the completed drawings (and any other conditions listed in the Preliminary Approval) and registers them with the Province, then it is reported a second time to the Planning Decisions as a Final Approval.

### **7.3 Recreation & Events Committee**

Chair Margaret Goulding presented her report. The theme for this year's Canada Day is "Just for Kicks" North Rustico celebrates FIFA World Cup of Soccer.

### **7.4 Wellness Centre Advisory Committee**

Chair Michelle Pineau presented her report. The committee will work with the EMO to assist with emergency preparedness procedures at the Centre.

### **7.5 EMO Committee**

Chair Linda McFalls presented her report.

### **7.6 Finance & Infrastructure Committee**

Council reviewed the January Monthly Budget tracking for all entities. Council reviewed the draft 2026-27 budgets, it was suggested to add sidewalks to the 5 year capital plan.

## **RFD 2026 03-004 Approval of Loan Requiring Renewal**

Council reviewed the last loan to be renewed, a Town Loan in the amount of \$104,055.25. It was moved by Councillor David LeClair and seconded by Councillor Donna Coll that the Council approve the Town Loan for a 5-year renewal at the 4.84% rate.

**(6-0) MOTION CARRIED  
(2026-03-019)**

### **7.7 North Rustico Lighthouse Committee- No meeting**

### **7.8 Wellness Centre Fundraising Committee**

The Bingo for Feb was cancelled due to weather, the next one will be held March 23<sup>rd</sup>. The Cow Patty Bingo event is being planned for the Oct 3 weekend. Chase the Ace doing well. There will be no Lobster Shanty dinner event this year, will look at holding it again next year.

## **8. NEW BUSINESS**

### **8.1 Tourist Accommodations Legal Review**

The Town requested a legal review of the current 2014 Zoning and Subdivision Bylaw regarding Tourist Accommodations (short term rentals) when the CAO received concerning feedback from residents that stated allowing Tourist Accommodations (Short-term rentals) in residential areas may be contrary to the Bylaw. The legal review provided Council with the following information from the 2014 Zoning and Subdivision Bylaw.

***Section 2.113 “Tourist Establishment” – means a Dwelling in which is operated the business of providing or offering overnight accommodation for transient guests for compensation.***

The C1 Zone is the only zone where a “Tourist Establishment” is a permitted use.

It was moved by Councillor Donna Coll and seconded by Councillor Margaret Goulding that Council instruct the CAO to only provide approval letters to the Provincial Tourism Department for requests for Tourist Establishments for properties meeting the current bylaw by being in the Commercial (C1) Zone.

**(6-0) MOTION CARRIED  
(2026-03-020)**

## **9. CORRESPONDENCE- NIL**

- 10. NEXT MEETING**– Monday March 16<sup>th</sup>, 2026 at 6:30PM Public Budget Meeting  
Monday April 13<sup>th</sup>, 2026 at 6:30PM Regular Council Meeting

**11. ADJOURNMENT**

There being no further business, it was moved by Councillor Margaret Goulding and seconded by Councillor David LeClair that the meeting be adjourned at 8:15PM.

**(6-0) MOTION CARRIED  
(2026-03-021)**

\_\_\_\_\_  
Mayor Heather McKenna

\_\_\_\_\_  
Date

\_\_\_\_\_  
CAO Stephanie Moase

\_\_\_\_\_  
Date

## **Eliyahu Wellness Centre**

### **Advisory Meeting Update**

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#### **Ice Rentals**

Ice rentals are off to a strong start in 2026, surpassing totals for both January and February of the last season. Projected bookings for the upcoming months are also trending above last season's totals. Summer rentals are progressing well, with many returning camps confirmed and several new groups secured that will be renting a significant amount of ice time. Activity levels are expected to match or exceed last summer. June is currently being worked on. While historically one of our lower-volume months due to the Mount concluding its school year at the end of May. PSB programming continues through the end of June, which presents issues renting weekday, daytime ice. Attached is the Ice Rental Comparison (Jan-Dec 2024 to Jan-Dec 2025).

#### **Facility Sound System Upgrade**

The facility sound system is currently in the progress of being upgraded. McLean Electric will be running new wiring for the speaker system, and Hirtles Stereo will complete the installation and optimize system settings for improved sound quality. The project is expected to be completed shortly, pending arrival of the remaining wire components.

#### **Canteen Operations and Revenue Opportunities**

We are currently in the process of procuring a Nacho Machine and Hot Dog Roller as part of our strategy to enhance concession offerings while boosting the canteen's revenue stream. This will help a lot of the talk/chatter, as to where is our hot food, at least this will give additional options on a nightly, weekend basis. Looking at the possibility of a trail opening of the upper level canteen to supply hot food such as fries etc, might be a good idea.. and is something that possibly could be discussed, especially during tournament or event weekends. This would also present some logistic issues that would need to be addressed and worked out, to see if a trial opening would even be a possibility. It could, however, present us with additional revenue. The Nacho machine and Hot Dog Roller will be a great, easy boost.

#### **Events at the Facility**

##### ***Sweetheart Tournament***

The Sweetheart Tournament brought high quality female hockey to the facility, occupying 28 hours of ice time over the February 6th weekend. The event ran smoothly, and organizers were extremely pleased and have expressed interest in returning again next season.

##### ***Upcoming Events***

- Military Game- March 7th / Army versus Navy / Admission by donation (in support of military families) / Game time is 7pm.
- Provincial Championships (NSMHA)- March 20th weekend/ anticipated to be a busy and successful weekend.
- Rustico Mustangs- Senior Team Playoffs/ First playoff game is looking like March 7th (Opponent to be determined) / Have one (2) games in a row beating Tignish and Montague Stallions, bar was open for last home game - however crowd wasn't as expected, hopefully playoffs will go over well.

- Rustico Ringette- Provincial Playoffs / Single game format is starting / increasing in spectators - next Tuesday Provincial Games , we will be selling pizza slices that evening / Should be some great competitive ringette.

## **Bingo Program**

Bingo has recently launched at the facility and early feedback that I have heard has been positive. These events contribute to community engagement and facility utilization. Credit goes to the organizing group for successfully initiating this event .

## **Staff Recognition**

Staff Continue to work diligently to maintain cleanliness, complete daily maintenance tasks, and address operational needs throughout the facility . I have received compliments from walkers , gym users, tournament visitors , and out of province guests regarding the cleanliness and overall upkeep of the building .

## **Gym Change Room - Lockers**

We have (30)+ lockers in the womens and mens changerooms in the gym area, which for the most part are usually not used - minus 5ish on a daily basis . We could potentially leave 5 for normal every day use, and incorporate the other (20) as annual rentals.. fee based . When you get an annual membership you would have the option of getting a locker for the year as well , a lot of other facilities do this ... potentially 50-75\$ annually for a locker , when purchasing an annual membership , obviously when available . It would be a small revenue stream but could generate 1000-1500 annually , as for the most part .. the majority go unused . Just food for thought.

## Ice Rental Comparison – 2024 vs 2025

Month	2024 Hours	2025 Hours	+/- Change (hrs)
January	224.00	227.00	+3.00
February	208.50	232.00	+23.50
March	184.00	214.50	+30.50
April	172.00	170.00	-2.00
May	120.15	140.95	+20.80
June	116.95	102.00	-14.95
July	226.45	259.50	+33.05
August	38.00	225.50	+187.50
September	197.50	217.50	+20.00
October	196.00	223.45	+27.45
November	268.00	264.00	-4.00
December	234.50	240.50	+6.00
<b>TOTAL</b>	<b>2,185.05</b>	<b>2,516.90</b>	<b>+331.85</b>

**TOWN OF NORTH RUSTICO  
CAO REPORT  
COUNCIL MEETING MARCH 2, 2026**

**Sewer & Water**

- Simon Dr Extension project- CCBF funding approved, MSC funding has been denied, will apply again for March 27<sup>th</sup> intake.
- Capacity Model/Booster Pump Project- CCBF funding approved, awaiting CHIF funding approval; contacted Province for update
- IRAC Filing almost complete, will submit this week
- Lenny did a repair to water shutoff at Autumn Lane that sticks up and gets caught by snowplow in October. Cap was replaced with a beveled one as suggested by Brad Paugh. In Spring they will look at it again and lower further if needed.
- Xylem did walkthrough of sewer plant, multiple maintenance items to be completed, Lenny/Brad to verify if parts are ordered and when they will be in
- Ordered new valve through Omnitech, much lower quote than Xylem, have quote for dewatering bag

**Town/Wellness**

- Commissioning walk throughs to be completed by Coles and IB Storey. Working with Resolve on operational plans and completing capital through FPEI Loan- ongoing meetings
- Completing submission of 2024-2025 MCEG funding claim/starting 2025-2026 MCEG claim
- Working on 2026-2027 Budgets and 5 year Capital Plan
- Working with Stantec and Planning Board on Official Plan and Bylaw Update
- Completed trail map for greenspace trails- need to complete naming
- Working on new draft of Employee Handbook
- Have further meeting with Canoe for medical benefits
- Met with new Firehall Committee Sept 10 2025 to discuss next steps; reviewing location
- Working with Mount on outstanding lease agreements and kitchen rental
- Met with Province to provide updates on progress at Wellness Centre- Feb 11 2026
- Met with MLA, Mayor, Deputy Mayor – Feb 27 2026

**CAPITAL & MAINTENANCE PROJECTS**

- North Rustico Lighthouse divestiture- Business plan and funding request submitted, awaiting PSPC to complete. Will look to apply for ACOA funding. Project has been placed in review as the Federal Gov changed Coast Guard to now be under National Defence.
- Greenspace at Autumn Lane re-forestation; planning second phase of mulching and tree planting. Need signage to recognize sponsor Backwoods Treecutting
- Boardwalk project- Awaiting signage completion. Received \$390,000 from ACOA and \$450,000 from Active Transportation and \$56,715.80 in individual fundraising, Phase 2 additional funding through ACOA to update wooden walkways in park with gravel approx \$60,000.
- Wellness Downstairs Canteen Venting- Being reviewed for possible switch to electrical- Awaiting Engineering drawings
- Met with legal for Alliance/WMM to complete roof issues and payout, liens to be lifted this month
- EV chargers installed and operational at Wellness Centre, awaiting funding completion

**Fire Chief Report to March 2026 Council:**

A thank you to the town and council for approving the opportunity for me to serve as Chief. My direction moving forward is to expand our membership. Also to create an atmosphere that builds morale and interest in being a member.

Fire Chief Doug Burrige

**Town of North Rustico Development Permits January 2026**

PID	Address, Community	Application Type	Application Details	Nature of Decision	Appeal By Date
<a href="#">1134105</a>	37 Abegweit Lane North Rustico, NORTH RUSTICO	Subdivision	Permits the subdivision of existing parcel Lot 27 into 2 lots-Lot 27-A and Lot 27-B	Preliminary Approval	2026-02-13
<a href="#">1134105</a>	37 Abegweit Lane North Rustico, PE , NORTH RUSTICO	Subdivision	The approval permits the subdivision of existing parcel Lot 27 into two lots-Lot 27-A and Lot 27-B	Approved	2026-02-19

**Rec and Events Committee Report to March 2026 Council:**

Canada Day is coming along great. Talked about maybe getting birds of prey for when they plant more trees on the trail. Looking for volunteers to help on Canada Day. Discussed the problem with people signing up for a 10 x 10 booth and using two spaces feeling that they only have to pay for one.

Music is just about full for Canada Day and Music in the Park.

Chair Margaret Goulding

# Wellness Centre Advisory Committee Report to March 2026 Council

The committee reviewed the January financials (actuals) and reviewed the upcoming annual budget (draft forecasted).

The committee also discussed Rental Rates and received and discussed the Operations Report from Acting GM, David Whitlock.

Notable highlights include:

- Financials are improving
- We will have a special meeting to make a budget recommendation to Council
- The committee recommends not increasing rental rates for this upcoming year

We concluded the meeting with an in-depth and robust discussion on the importance of emergency preparedness in the event of a potential tragic incident of various possible threats, including fire, gas leak or violent human-induced incident, such as an active shooter or other violent event. No facility is immune to such potential threats or risk to the public, as we all conceded in the aftermath of the Tumbler Ridge, B.C., school shooting and the shooting at the Dennis M. Lynch **ARENA**, in Pawtucket, Rhode Island, which took place during a youth hockey game. We live in a different world than we once did and we must be prepared with a safety plan, drills and planned and unplanned emergency response exercises.

On a more positive note, there are a number of upcoming events that you may wish to put on your calendars and help promote, including:

- A Military Game of Army vs Navy on March 7 at 7pm
- The Rustico Mustangs Playoffs, also tentatively scheduled for March 7; and
- NSMHA Provincial Championships, scheduled for the weekend of March 20.

Chair, Councillor Michelle Pineau

**EMO & OHS Committee Report to March 2026 Council:**

EMO report :

1. Two signs stating emergency reception centre have been ordered from Dalmac. The price is \$181.87
2. The February EMO committee meeting has been postponed until May 13<sup>th</sup> when there will be a tabletop exercise lead by Chris Hancock who is the new Public Safety Officer with the provincial EMO.

Chair Linda McFalls

**Town of North Rustico Council**  
**REQUEST FOR DECISION**  
**Topic: Approval of Loan Requiring Renewal**

<b>Date:</b> Feb 27, 2026	<b>Request No:</b> 2026 03-004 <i>(Office Use Only)</i>
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<b>Person:</b> Councillor David LeClair	<b>Representing:</b> Finance and Infrastructure Committee
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**Background:** The Council had previously renewed 4 current loans with the Town, Wellness Centre and Sewer & Water Utility. There is one more loan that is outstanding to be renewed for this year for the Town. This was a loan taken out with RBC in 2020 to cover a line of credit that was originally with the PCU.

**Request:** Council to approve the 5 year renewal of the RBC loan of \$104,055.25 at 4.84% amortized to Aug 8, 2040 and further approve Mayor and CAO to complete documentation required to fulfill this resolution.

Advantages	Disadvantages
-	-

<b>Required Resources:</b>	
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<b>Staff Comments</b>	
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<b>CAO's Review / Comments</b>	
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**\*\*Town of North Rustico**

Maturing Loan Summary – March 2026\*\*

**Purpose**

To provide Council with a clear overview of one maturing loan term and recommended renewal approach.

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**Loans Requiring Renewal**

**Loan Current Balance Amortization End Current Rate Monthly Payment**

**Town** \$104,055.25      Aug 8, 2040      2.36% (5-yr)    \$835

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**Term Rates Being Offered**

**Term Interest Rate**

1-Year 4.100%

2-Year 4.350%

3-Year 4.570%

4-Year 4.660%

5-Year 4.840%

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**Key Considerations**

- These loans are **not new debt** — only the **interest rate term is expiring**
- **Amortization periods remain unchanged unless Council chooses to rewrite them**
- Rewriting amortization would:
  - Require new approvals

- Be treated as new borrowing
  - **Increase required monthly payments**
- 

### **Financial Impact**

- Renewing terms at higher interest rates means:
  - **Monthly payments stay the same**
  - **A larger portion goes to interest**
  - **A smaller portion goes to principal**

This protects cash flow and avoids sudden budget pressure.

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### **Recommended Strategy**

- ✓ Renew loans at the best available term rates
- ✓ Keep existing amortization schedules
- ✓ Use **lump-sum principal payments** when surplus funds allow

This reduces long-term interest without increasing mandatory monthly payments.

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### **Why This Matters**

This approach:

- Stabilizes budgets
- Avoids tax or utility rate shocks
- Keeps debt manageable
- Preserves flexibility for Council

Wellness Centre Budget Tracking 2025-2026

REVENUE	APRIL EST ACTUAL	MAY EST. ACTUAL	JUNE EST. ACTUAL	JULY EST. ACTUAL	AUGUST EST. ACTUAL	SEPT EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025/2026 YTD Actual	2024/2025 YTD Comparison	2025/2026 Budget
Ice Rental	\$31,244.58	\$30,627.29	\$25,815.64	\$59,992.11	\$87,339.79	\$43,924.35	\$41,360.80	\$46,144.70	\$40,667.12	\$38,999.85	\$446,116.23	\$323,196.81	\$458,500.00
Room Rental	\$3,454.93	\$3,441.67	\$3,746.67	\$3,166.67	\$3,391.67	\$3,626.67	\$3,416.67	\$9,840.58	\$7,197.71	\$7,356.93	\$48,640.17	\$35,998.80	\$80,000.00
Fitness Centre	\$4,994.80	\$5,798.69	\$7,665.11	\$6,478.50	\$6,395.69	\$6,558.03	\$6,849.94	\$6,168.00	\$5,771.10	\$7,915.13	\$64,594.99	\$71,233.19	\$85,500.00
Food Service	\$267.20	\$732.26	\$693.21	\$923.86	\$1,778.40	\$5,059.02	\$5,780.37	\$7,796.59	\$9,593.53	\$10,877.49	\$43,501.93	\$30,164.21	\$76,800.00
Other Programs & Services	\$0.00	\$0.00	\$0.00	\$5.22	\$0.00	\$226.18	\$48.53	\$20.88	\$83.50	\$93.06	\$477.37	\$276.79	\$900.00
Fundraising/Donations/Sponsors	\$50.11	\$125.39	\$1,905.45	\$9,415.66	\$5,451.28	\$22,830.94	\$5,663.35	\$16,969.45	\$29,902.95	\$28,499.23	\$120,813.81	\$10,755.75	\$20,500.00
Town Operating Grant	\$30,000.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$90,000.00	\$100,000.00	\$90,000.00
Government Grants	\$0.00	\$78,215.00	\$0.00	\$8,500.00	\$0.00	\$0.00	\$0.00	\$6,739.20	\$8,494.89	\$0.00	\$101,949.09	\$22,452.26	\$22,000.00
	<b>\$70,011.62</b>	<b>\$118,940.30</b>	<b>\$39,826.08</b>	<b>\$88,482.02</b>	<b>\$134,356.83</b>	<b>\$82,225.19</b>	<b>\$63,119.66</b>	<b>\$93,679.40</b>	<b>\$101,710.80</b>	<b>\$123,741.69</b>	<b>\$916,093.59</b>	<b>\$594,077.81</b>	<b>\$834,200.00</b>

EXPENSES	APRIL EST ACTUAL	MAY EST. ACTUAL	JUNE EST. ACTUAL	JULY EST. ACTUAL	AUGUST EST. ACTUAL	SEPT EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025/2026 YTD Actual	2024/2025 YTD Comparison	2025/2026 Budget
Food Service	\$113.40	\$502.83	\$111.80	\$1,046.23	\$26.40	\$6,697.80	\$2,722.76	\$3,438.63	\$4,164.88	\$11,670.71	\$30,495.44	\$17,798.32	\$45,000.00
Administration	\$22,412.14	\$31,232.54	\$20,206.41	\$25,803.31	\$21,514.10	\$24,570.33	\$38,034.68	\$27,815.38	\$26,662.49	\$27,237.32	\$265,488.70	\$253,421.60	\$341,900.00
Infrastructure & Maintenance	\$33,611.82	\$107,296.00	\$29,508.95	\$35,763.15	\$32,908.11	\$37,890.40	\$41,350.74	\$33,495.84	\$40,011.54	\$44,092.37	\$435,928.92	\$323,022.02	\$441,200.00
Programs Events & Services	\$21,662.09	\$155.25	\$465.00	\$575.00	\$0.00	\$0.00	\$0.00	\$258.58	\$0.00	\$0.00	\$23,115.92	\$604.99	\$650.00
Transfer to Capital from Operating								\$13,454.54	\$16,280.58		\$29,735.12		
	<b>\$77,799.45</b>	<b>\$139,186.62</b>	<b>\$50,292.16</b>	<b>\$63,187.69</b>	<b>\$54,448.61</b>	<b>\$69,158.53</b>	<b>\$82,108.18</b>	<b>\$78,462.97</b>	<b>\$87,119.49</b>	<b>\$83,000.40</b>	<b>\$784,764.10</b>	<b>\$594,846.93</b>	<b>\$828,750.00</b>
<b>SURPLUS/DEFICIT</b>	<b>(\$7,787.83)</b>	<b>(\$20,246.32)</b>	<b>(\$10,466.08)</b>	<b>\$25,294.33</b>	<b>\$79,908.22</b>	<b>\$13,066.66</b>	<b>(\$18,988.52)</b>	<b>\$15,216.43</b>	<b>\$14,591.31</b>	<b>\$40,741.29</b>	<b>\$131,329.49</b>	<b>(\$769.12)</b>	<b>\$5,450.00</b>

ELIYAHU WELLNESS CENTRE

Other Accounting Information as at January 31, 2026

Bank Balance per the Bank	206,368.09
Plus: Outstanding Deposits	4,511.38
Less: Outstanding Cheques	2,609.00
<b>Bank Balance per the Books</b>	<b><u>208,270.47</u></b>
Outstanding Receivables	<u>122,920.61</u>
Outstanding Payables	<u>85,388.56</u>
Due to Town	<u>570,499.79</u>

Fire Dept Budget 2025-2026

REVENUE:	APRIL EST ACTUAL	MAY EST. ACTUAL	JUNE EST. ACTUAL	JULY EST. ACTUAL	AUGUST EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025/2026 YTD	2024/2025 YTD Comparison	2025/26 Budget
TOWN OF NORTH RUSTICO FIRE DUES	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 45,491.60	\$ 41,774.55	\$ 54,258.00
FIRE DISTRICT FIRE DUES	\$ 2,602.00	\$ 2,602.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 3,975.00	\$ 37,004.00	\$ 26,799.24	\$ 35,000.00
RESORT MUNICIPALITY FIRE DUES	\$ -	\$ -	\$ 8,826.53	\$ -	\$ -	\$ -	\$ 8,826.53	\$ -	\$ -	\$ 8,826.53	\$ 26,479.59	\$ 16,429.98	\$ 18,000.00
HARBOUR AUTHORITY FIRE DUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525.00	\$ 525.00
TRANSFER TO OPERATIONS FROM FUNDRAISING	\$ 133.82	\$ -	\$ 362.67	\$ -	\$ -	\$ 52.12	\$ 60.77	\$ 1,109.59	\$ -	\$ 0.00	\$ 1,718.97	\$ 1,770.85	\$ 5,000.00
OTHER/MISC INCOME/DONATIONS	\$ -	\$ 100.00	\$ -	\$ 50.00	\$ 400.00	\$ -	\$ 886.25	\$ 32.25	\$ 311.23	\$ 1,300.00	\$ 3,079.73	\$ 1,228.50	\$ 1,000.00
<b>TOTAL REVENUE</b>	<b>\$ 7,284.98</b>	<b>\$ 7,251.16</b>	<b>\$ 17,713.36</b>	<b>\$ 8,574.16</b>	<b>\$ 8,924.16</b>	<b>\$ 8,576.28</b>	<b>\$ 18,297.71</b>	<b>\$ 9,666.00</b>	<b>\$ 8,835.39</b>	<b>\$ 18,650.69</b>	<b>\$ 113,773.89</b>	<b>\$ 88,528.12</b>	<b>\$ 113,783.00</b>

EXPENSES:	APRIL EST ACTUAL	MAY EST. ACTUAL	JUNE EST. ACTUAL	JULY EST. ACTUAL	AUGUST EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025/2026 YTD	2024/2025 YTD Comparison	2025/26 Budget
FIRE HALL EXPENSES	\$ 1,208.68	\$ 631.88	\$ 541.46	\$ 682.87	\$ 583.57	\$ 397.61	\$ 811.33	\$ 972.48	\$ 1,314.47	\$ 3,229.62	\$10,373.97	\$4,320.18	\$ 10,900.00
PERSONNEL	\$ 1,882.38	\$ 532.98	\$ 3,612.88	\$ 743.85	\$ 2,144.40	\$ 346.14	\$ 289.67	\$ 33,194.12	\$ 728.01	\$ 945.82	\$44,640.03	\$34,306.20	\$ 58,750.00
FUNDRAISING EXPENSES	\$ 133.82	\$ -	\$ 362.67	\$ -	\$ -	\$ 52.12	\$ 60.77	\$ 1,109.59	\$ 52.82	\$ -	\$1,771.79	\$1,770.85	\$ 5,000.00
EQUIPMENT	\$ -	\$ 370.05	\$ 2,120.94	\$ 87.42	\$ 2,898.23	\$ 0.00	\$ 72.32	\$ 602.68	\$ 146.49	\$ -	\$6,298.13	\$3,097.16	\$ 5,450.00
OFFICE & COMMUNICATIONS	\$ 930.26	\$ 961.45	\$ 776.98	\$ 782.33	\$ 605.30	\$ 1,094.56	\$ 1,070.55	\$ 1,469.10	\$ 948.09	\$ 932.60	\$9,760.91	\$9,272.25	\$ 12,075.00
VEHICLES	\$ 976.00	\$ 1,038.12	\$ 2,858.96	\$ 4,467.05	\$ 1,187.71	\$ 921.46	\$ 809.67	\$ 1,282.12	\$ 1,854.69	\$ 4,665.88	\$20,061.66	\$14,000.88	\$ 21,100.00
MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 5,131.14</b>	<b>\$ 3,534.48</b>	<b>\$ 10,273.89</b>	<b>\$ 6,763.52</b>	<b>\$ 7,419.21</b>	<b>\$ 2,811.89</b>	<b>\$ 3,114.31</b>	<b>\$ 38,630.09</b>	<b>\$ 5,044.57</b>	<b>\$ 9,773.92</b>	<b>\$ 92,906.49</b>	<b>\$ 66,767.52</b>	<b>\$ 113,275.00</b>

<b>SURPLUS / DEFICIT:</b>	<b>\$ 2,153.84</b>	<b>\$ 3,716.68</b>	<b>\$ 7,439.47</b>	<b>\$ 1,810.64</b>	<b>\$ 1,504.95</b>	<b>\$ 5,764.39</b>	<b>\$ 15,183.40</b>	<b>-\$ 28,964.09</b>	<b>\$ 3,790.82</b>	<b>\$ 8,876.77</b>	<b>\$ 20,867.40</b>	<b>\$ 21,760.60</b>	<b>\$ 508.00</b>
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**NORTH RUSTICO FIRE DEPARTMENT**  
Other Accounting Information as at January 31, 2026

RBC Bank Balance	30,850.91
Plus: Outstanding Deposits	10,228.50
Less: Outstanding Cheques	32,453.13
<b>Bank Balance per the Books</b>	<u>8,626.28</u>
<b>PCU Bank Balance Operating Account</b>	<u>20,107.51</u>
<b>PCU Bank Balance Truck Account</b>	<u>736,863.72</u>
<b>PCU Bank Balance Capital Account</b>	<u>1,533.20</u>
<b>Outstanding Payables</b>	8,345.04

Sewer & Water Utility Corporation

REVENUE	APRIL EST ACTUAL	MAY EST. ACTUAL	JUNE 2024 EST ACTUAL	JULY 2024 EST. ACTUAL	AUGUST 2024 EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025-2026 YTD Actual	2024/2025 YTD Comparison	2025/2026 Budget
WATER REVENUE	\$45,204.00	\$25.00	\$1,414.01	\$37,830.20	\$0.00	\$0.00	\$37,311.20	\$185.00	\$48.49	\$49,412.90	\$171,430.80	\$181,230.20	\$186,000.00
SEWER REVENUE	\$51,281.89	\$50.20	\$1,536.96	\$47,758.92	\$0.00	\$0.00	\$47,231.57	\$207.50	\$38.02	\$58,731.53	\$206,836.59	\$200,988.87	\$205,000.00
INTEREST & MISC	\$9.23	\$28.97	\$79.06	\$0.00	\$89.73	\$15.19	\$159.61	\$5.04	\$194.02	\$151.15	\$732.00	\$23.07	\$200.00
<b>TOTAL WATER &amp; SEWER REVENUE</b>	<b>\$96,495.12</b>	<b>\$104.17</b>	<b>\$3,030.03</b>	<b>\$85,589.12</b>	<b>\$89.73</b>	<b>\$15.19</b>	<b>\$84,702.38</b>	<b>\$397.54</b>	<b>\$280.53</b>	<b>\$108,295.58</b>	<b>\$378,999.39</b>	<b>\$382,242.14</b>	<b>\$391,200.00</b>

EXPENSES	APRIL 2024 EST ACTUAL	MAY 2024 EST. ACTUAL	JUNE 2024 EST ACTUAL	JULY 2024 EST. ACTUAL	AUGUST 2024 EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025-2026 YTD Actual	2024/2025 YTD Comparison	2025/2026 Budget
WATER ADMINISTRATION	\$7,892.22	\$5,898.58	\$4,830.75	\$7,887.29	\$4,769.73	\$4,783.29	\$8,156.37	\$4,940.75	\$5,145.79	\$4,297.74	\$58,602.51	\$58,319.55	\$85,500.00
WATER PROFESSIONAL EXPENSES	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$5,854.75	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$29,862.25	\$29,807.25	\$39,000.00
WATER INFRASTRUCTURE	\$1,846.91	\$3,145.21	\$1,869.10	\$2,491.02	\$2,510.93	\$1,874.68	\$1,760.82	\$1,765.10	\$2,001.87	\$1,955.06	\$21,220.70	\$22,786.88	\$29,350.00
WATER REPAIR & MAINTENANCE	\$285.89	\$878.06	\$438.01	\$7,556.45	\$694.59	\$2,608.06	\$525.80	\$873.35	\$521.07	\$4,027.29	\$18,408.57	\$36,584.71	\$18,600.00
SEWER ADMINISTRATION	\$11,185.79	\$9,191.95	\$8,124.32	\$11,217.50	\$8,099.93	\$8,113.49	\$11,596.47	\$8,270.96	\$8,475.98	\$8,027.93	\$92,304.32	\$91,570.17	\$123,300.00
SEWER PROFESSIONAL EXPENSES	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$5,854.75	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$2,667.50	\$29,862.25	\$29,807.25	\$39,000.00
SEWER INFRASTRUCTURE	\$3,410.63	\$4,721.44	\$3,480.51	\$3,274.16	\$3,287.18	\$3,164.31	\$3,181.01	\$3,511.19	\$3,668.35	\$3,970.40	\$35,669.18	\$31,464.80	\$42,650.00
SEWER REPAIR & MAINTENANCE	\$0.00	\$27.19	\$31.31	\$17,297.72	\$110.00	\$0.00	\$228.50	\$161.38	\$12,889.19	\$5,900.87	\$36,646.16	\$4,940.04	\$13,500.00
<b>TOTAL EXPENSES</b>	<b>\$29,956.44</b>	<b>\$29,197.43</b>	<b>\$24,109.00</b>	<b>\$55,059.14</b>	<b>\$31,181.86</b>	<b>\$25,878.83</b>	<b>\$30,783.97</b>	<b>\$24,857.73</b>	<b>\$38,037.25</b>	<b>\$33,514.29</b>	<b>\$322,575.94</b>	<b>\$305,280.65</b>	<b>\$390,900.00</b>

<b>SURPLUS/DEFICIT</b>	<b>\$66,538.68</b>	<b>-\$29,093.26</b>	<b>-\$21,078.97</b>	<b>\$30,529.98</b>	<b>-\$31,092.13</b>	<b>-\$25,863.64</b>	<b>\$53,918.41</b>	<b>-\$24,460.19</b>	<b>-\$37,756.72</b>	<b>\$74,781.29</b>	<b>\$56,423.45</b>	<b>\$76,961.49</b>	<b>\$300.00</b>
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TOWN OF NORTH RUSTICO 2025-26

REVENUE:	APRIL EST ACTUAL	MAY EST ACTUAL	JUNE EST. ACTUAL	JULY EST. ACTUAL	AUGUST EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025-2026 YTD	2024/2025 YTD Comparison	2025/2026 Budget
PROPERTY TAX ASSESSMENT	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 63,443.51	\$ 60,661.51	\$ 631,653.10	\$ 548,986.59	\$ 700,000.00
RETAIL SPACE	\$ 4,030.00	\$ 2,755.00	\$ 1,060.90	\$ 1,060.90	\$ -	\$ 9,000.00	\$ 6,882.70	\$ -	\$ -	\$ -	\$ 24,789.50	\$ 23,088.77	\$ 30,000.00
SPECIAL EVENTS *Music In The Park/Christmas	\$ -	\$ -	\$ -	\$ 6,762.25	\$ 2,172.00	\$ -	\$ -	\$ 150.00	\$ 190.00	\$ 571.00	\$ 9,845.25	\$ 13,343.52	\$ 15,000.00
OTHER GRANTS (Planning & Base)	\$ 6,599.49	\$ 6,599.49	\$ 6,599.49	\$ 9,199.49	\$ 6,599.49	\$ 6,599.49	\$ 6,599.49	\$ 6,599.49	\$ 6,599.49	\$ 6,599.49	\$ 68,594.90	\$ 8,809.41	\$ 48,500.00
MCEG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,209.82	\$ 60,000.00
GOVERNMENT & EMPLOYMENT GRANTS (includes Grant in Lieu taxes)	\$ -	\$ 2,265.00	\$ -	\$ 4,259.84	\$ -	\$ 5,766.88	\$ 25,865.28	\$ -	\$ -	\$ 226,835.62	\$ 264,992.62	\$ 2,060.00	\$ 2,060.00
CANADA DAY	\$ 575.00	\$ 25,750.00	\$ 5,675.00	\$ 3,951.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,951.00	\$ 29,420.00	\$ 30,000.00
INTEREST REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8.29	\$ -	\$ -	\$ 8.29	\$ 11.05	
WELLNESS CENTRE CAPITAL SPONSORSHIPS	\$ 8,000.00	\$ -	\$ -	\$ -	\$ 25,000.00	\$ 28,000.00	\$ 12,000.00	\$ 1,000.00	\$ 6,000.00	\$ 5,500.00	\$ 85,500.00	\$ 146,207.45	\$ 104,000.00
DEVELOPMENT PERMITS	\$ 312.00	\$ 350.00	\$ -	\$ 100.00	\$ 475.00	\$ 509.60	\$ 191.20	\$ 220.00	\$ -	\$ 677.00	\$ 2,834.80	\$ 6,858.89	\$ 7,000.00
SALE OF TOWN PROPERTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
OTHER /DOG TAGS/MISC	\$ -	\$ -	\$ 500.00	\$ -	\$ -	\$ -	\$ -	\$ 118.00	\$ -	\$ -	\$ 618.00	\$ 3,282.44	\$ 3,000.00
SEWER & WATER ADMIN FEE & WAGES	\$ 6,250.00	\$ -	\$ -	\$ 6,250.00	\$ -	\$ -	\$ 6,250.00	\$ -	\$ -	\$ 6,250.00	\$ 25,000.00	\$ 20,000.00	\$ 24,000.00
STREETLIGHTS/STONES DONATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500.00
FPEI LOAN TRANSFER	\$ 116,557.89	\$ -	\$ -	\$ 95,686.55	\$ -	\$ -	\$ -	\$ -	\$ 245,336.37	\$ -	\$ 457,780.14		\$ 120,000.00
<b>TOTAL REVENUE</b>	<b>\$ 205,767.89</b>	<b>\$ 101,163.00</b>	<b>\$ 77,278.90</b>	<b>\$ 190,713.54</b>	<b>\$ 97,690.00</b>	<b>\$ 113,319.48</b>	<b>\$ 121,232.18</b>	<b>\$ 71,539.29</b>	<b>\$ 321,569.37</b>	<b>\$ 307,094.62</b>	<b>\$ 1,607,567.60</b>	<b>\$ 827,277.94</b>	<b>\$ 1,144,060.00</b>

EXPENSES:	APRIL 2025 EST ACTUAL	MAY 2024 EST ACTUAL	JUNE 2024 EST. ACTUAL	JULY 2024 EST. ACTUAL	AUGUST EST. ACTUAL	SEPTEMBER EST. ACTUAL	OCTOBER EST. ACTUAL	NOVEMBER EST. ACTUAL	DECEMBER EST. ACTUAL	JANUARY EST. ACTUAL	2025-2026 YTD	2024/2025 YTD Comparison	2025/2026 Budget
ADMINISTRATION	\$ 23,538.48	\$ 34,674.24	\$ 24,049.58	\$ 28,613.43	\$ 29,491.57	\$ 21,799.36	\$ 33,568.20	\$ 50,270.58	\$ 23,427.88	\$ 23,399.72	\$ 292,833.04	\$ 260,084.18	\$ 336,950.00
ADVERTISING & NEWSLETTER & PROMOTION	\$ 84.26	\$ 208.01	\$ 90.63	\$ 84.26	\$ 87.04	\$ 888.63	\$ 455.71	\$ 457.73	\$ 87.03	\$ 483.03	\$ 2,926.33	\$ 1,114.46	\$ 2,500.00
ARENA LOAN INTEREST	\$ 14,626.02	\$ 14,602.75	\$ 14,109.08	\$ 14,084.39	\$ 14,528.26	\$ 14,504.58	\$ 14,947.92	\$ 13,526.07	\$ 13,965.38	\$ 14,869.45	\$ 143,763.90	\$ 196,649.13	\$ 240,315.00
ARENA LOAN	\$ 5,400.17	\$ 5,423.44	\$ 5,917.11	\$ 5,941.80	\$ 5,497.93	\$ 5,521.61	\$ 5,078.27	\$ 6,500.12	\$ 6,060.81	\$ 5,156.74	\$ 56,498.00		
INFRASTRUCTURE	\$ 7,329.01	\$ 5,372.09	\$ 3,467.71	\$ 7,666.57	\$ 4,060.19	\$ 3,613.87	\$ 6,736.10	\$ 4,736.14	\$ 3,233.17	\$ 7,029.81	\$ 53,244.66	\$ 55,628.70	\$ 71,550.00
FIRE PROTECTION	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 4,549.16	\$ 45,491.60	\$ 41,774.55	\$ 54,258.12
OFFICE & BUILDING	\$ 3,479.04	\$ 7,380.59	\$ 4,499.20	\$ 3,984.26	\$ 1,254.20	\$ 1,618.49	\$ 15,941.54	\$ 1,776.55	\$ 1,802.04	\$ 1,911.42	\$ 43,738.02	\$ 23,761.26	\$ 34,900.00
PROFESSIONAL SERVICES	\$ 23,273.48	\$ 2,459.62	\$ 19,576.63	\$ 32,140.78	\$ 24,750.57	\$ 4,267.71	\$ 10,511.66	\$ 4,955.84	\$ 28,298.12	\$ 9,773.10	\$ 160,007.51	\$ 92,351.55	\$ 210,500.00
RENTAL PROPERTIES	\$ 693.44	\$ 2,993.57	\$ 419.84	\$ 969.04	\$ 466.21	\$ 673.27	\$ 989.16	\$ 586.51	\$ 992.10	\$ 947.94	\$ 9,731.08	\$ 7,793.25	\$ 10,725.00
SPECIAL EVENTS	\$ 5,038.31	\$ 19,700.00	\$ 6,881.05	\$ 23,363.13	\$ 3,619.26	\$ -	\$ 600.00	\$ 597.89	\$ 2,277.65	\$ 1,530.96	\$ 63,608.25	\$ 68,270.17	\$ 81,100.00
TRANSFER TO CAPITAL						\$ 3,526.88	\$ 25,000.00			\$ 226,835.62	\$ 255,362.50		
TRANSFER TO CAPITAL (FROM FPEI LOAN)	\$ 39,039.11	\$ -	\$ -	\$ 48,000.00	\$ -	\$ -	\$ -	\$ -	\$ 162,886.15	\$ -	\$ 249,925.26		
TRANSFER TO WELLNESS OPERATING	\$ 30,000.00	\$ -	\$ -	\$ -	\$ 30,000.00	\$ -	\$ -	\$ -	\$ 30,000.00	\$ -	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
<b>TOTAL EXPENSES</b>	<b>\$ 157,050.48</b>	<b>\$ 97,363.47</b>	<b>\$ 83,559.99</b>	<b>\$ 169,396.82</b>	<b>\$ 118,304.39</b>	<b>\$ 60,963.56</b>	<b>\$ 118,377.72</b>	<b>\$ 87,956.59</b>	<b>\$ 277,579.49</b>	<b>\$ 296,486.95</b>	<b>\$ 1,467,130.15</b>	<b>\$ 837,427.25</b>	<b>\$ 1,132,798.12</b>
<b>SURPLUS / DEFICIT:</b>	<b>\$ 48,717.41</b>	<b>\$ 3,799.53</b>	<b>\$ 6,281.09</b>	<b>\$ 21,316.72</b>	<b>\$ 20,614.39</b>	<b>\$ 52,355.92</b>	<b>\$ 2,854.46</b>	<b>\$ 16,417.30</b>	<b>\$ 43,989.88</b>	<b>\$ 10,607.67</b>	<b>\$ 140,437.45</b>	<b>\$ 10,149.31</b>	<b>\$ 11,261.88</b>

TOWN OF NORTH RUSTICO  
Other Accounting Information as at January 31, 2026

RBC Bank Balance	512,104.84
Plus: Outstanding Deposits	-
Less: Outstanding Cheques	27,757.62
<b>Bank Balance per the Books</b>	<b>484,347.22</b>

Less Committed Funds- 2026-2027 Capital	200,000.00
<b>Total Uncommitted Funds</b>	<b><u>284,347.22</u></b>
<b>RBC Gas Tax Account</b>	<b><u>120,005.65</u></b>
PCU Operating Account	54,256.53
Less Committed Funds- Hauling In Day	12,500.00
	<b><u>41,756.53</u></b>
PCU Capital Reserve Account	269,880.15
Less Committed Funds- EMO Reserve	500.00
Less Committed Funds- Fiona Insurance	58,257.32
	<b><u>211,122.83</u></b>
Outstanding Receivables	169,226.53
Less Ice Rentals	122,920.61
	<b><u>46,305.92</u></b>
Outstanding Payables	731,930.73
Less Fire Dept	8,345.04
Less Wellness Centre	85,388.56
	<b><u>638,197.13</u></b>